

Ref: FOI/CAD/ID 3853

**Please reply to:**  
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### **Freedom of Information Act 2000**

I am writing in response to your request for information made under the Freedom of Information Act 2000 in relation to Sustainability and Transformation Plan.

*Has the trust contracted consultants or advisers or any other experts to provide help in responding to the government's sustainability transformation plans (STPs)?*

*If so, who was contracted; how much were their fees and what particular work did they do?*

To provide help in responding to the request to submit a sustainability and transformation plan in October 2016 the following support was commissioned: GE Healthcare Fynamore were paid £115,500 for capacity and expertise in financial and activity modelling.

Carnall Farrar Ltd were paid £300,000 for capacity and expertise in financial and activity modelling, strategy development and programme management. MGWR Ltd was paid £43,000 for interim day-to-day programme management support.

These firms provided capacity, skills, experience and expertise that wasn't available/able to be freed up within existing STP member organisations. Subsequent to this, we have used Carnall Farrar, MGWR Ltd, and Hood & Woolf.